

## 2017-18 Internal Audit Reviews

Audit Review Title	Planned Quarter	Quarter Undertaken	Status	Audit Opinion	Scope of Audit and Findings
Payroll	1	1	Complete	Substantial	<p>The overall objective of the audit was to provide assurance that effective controls are in place to ensure that; salaries, wages, and third parties such as HMRC, Unison, and the Kent Pension Fund are paid correctly and on time. Payments are authorised, reconciled and transferred to the Council's financial management systems. We found that each stage of the payment run is recorded, with appropriate and accurate checks in place. At the time of the audit the team was experiencing high levels of absence and brought in help from other teams to provide support. The team is now returning to a full complement of staff over forthcoming months through a phased return to work programme. It was noted that the Exchequer Services Manager and the Payroll Officer have both been dedicated and flexible in their approach to covering absence to ensure that the work has been carried out.</p> <p>Strengths include that separation of duties are in place for the running of reports and reconciliations; a new user access report has been developed by IT to identify user access and privileges to the payroll system which had previously not been possible.</p> <p>Areas for development include that the BACS payment is made by the same officer who processed it; the user access report is somewhat limited and not yet embedded into the control system and there was a redundant stock of payment cheques retained.</p>
Serious and Organised Crime	1	1	Complete	Varied across	The objective of the audit was to provide assurance that the Council has an awareness of the potential to

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				service areas	<p>be targeted for Serious and Organised Crime, has sufficiently assessed the risks involved, and has adequate controls in place to mitigate against Serious and Organised Crime. We found that Management Team awareness is proportionate to the level of expected risk based on liaison with local police advice through the Community Safety Partnership, Chief Constable and Divisional Commander. There are varying degrees of awareness of how Serious and Organised Crime might affect service areas.</p> <p>Strengths were identified in that the Council has a robust procurement process which is proportionate with the value of the contracts. High value contracts have officer project groups with representatives from key areas which help to ensure that procurement is fair and transparent and the Council protected as far as possible. There are mechanisms within kiosks to prevent anyone depositing significant cash funds.</p> <p>Areas for development include that the Council's Anti-Money Laundering (AML) Policy and guidance have not been reviewed or circulated since 2011 and the fourth generation of AML legislation came into effect in June 2017. Awareness of the policy and guidance is limited. No official AML reports have been submitted and any enquiries have been related to payments from cash-oriented business such as taxi firms and car washing firms. We found gaps in evidence on file of right to work for employees, agency workers and self-employed consultants working for the Council. References were not available for all staff. The Home Office can impose substantial civil penalties if found that the Council had employed officers without a legal right to work in the UK.</p>

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Corporate Governance - compliance with new framework	1	1	Complete	Adequate	<p>The objective of the audit was to provide assurance on compliance with the revised Local Code of Corporate Governance. We found that overall the Council does comply.</p> <p>Strengths identified include that Members have been kept up to date on progress made by the Council to ensure compliance with the revised Local Code of Corporate Governance; officers have completed a self-assessment questionnaire and listed supporting evidence and suitable evidence is in place to support the Annual Governance Statement.</p> <p>Areas for development include ensuring completeness of Officer and Member declarations of interests; lack of corporate enforcement and partnership policies and localised performance management rather than corporate reporting.</p>
S106 agreements	1	2	Draft Report	TBC	
Housing Payments and Grants -Housing Discretionary Payments	2	2	Complete	Limited	<p>The overall objective of the audit was to provide assurance that the fraud and error risks associated with Discretionary Housing Payments (DHP's) are reduced to an acceptable level. Overall we found that staff awareness of DHP and Benefit legislation is strong, however controls need to be improved.</p> <p>Areas for development include that all decisions should be made within the normal DHP decision making process ensuring payment is appropriate and Housing Benefit is in payment correctly; decisions made should be supported by relevant and sufficient evidence, for example bank &amp; rent statements, and appeals should be undertaken in accordance with DHP policy.</p>

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Housing Payments and Grants  -Disabled Facilities and Housing Assistance Grants	2	2	Draft Report	TBC	
Savings and Transformation Strategy	3	4	Planning		
Risk Management	4				
Bribery & Corruption	1	3	In Progress		
Safeguarding follow-up	3	3	Draft Report	TBC	
General Data Protection Regulations	Ongoing	Ongoing	Ongoing consultancy work	N/a	
Information Governance including data sharing agreements	3	Merged with above	Ongoing consultancy work	N/a	
IR35	1	3	Draft Report	TBC	
Licensing	3	3	Complete	Substantial for Fraud & Safeguarding	The objective of the audit was to provide assurance that fraud and safeguarding risks are appropriately managed in relation to taxi and alcohol licensing. However during the course of the audit the scope was

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				Limited for Data & Information Security	<p>expanded due to issues being identified regarding data privacy and information security.</p> <p>Overall the licensing section is organised, aware of the risks and have adequate control processes in place to mitigate fraud and safeguarding risks. However issues relating to data privacy and retention of Disclosure Baring Service certificates were identified.</p> <p>Strengths include that staff are knowledgeable and experience; a daily licensing surgery is held; processes for verifying identity, residency, right to work and DBS are in place and adhered to and Members are given sufficient information for licensing appeal panels.</p> <p>Areas for development identified include that procedures are not updated; Data Privacy issues including that DBS certificates are retained; there is a lack of accountability in relation to evidence checking; no process to ensure that all mid-year certificates of compliance are received and a no contracts, service level agreements or inspections with garages</p>
Help desk	2	4			
IT Disaster Recovery Plan	4	TBC			
Cyber attacks	2	2	Complete	Substantial	<p>The overall objective of the audit was to provide assurance that the Council is able to identify whether suspicious activity is occurring, protect the Council's computer infrastructure and electronic data against attack as far as is reasonable/practicable, detect whether an incident has occurred, respond and recover, as well as reviewing the adequacy of information and training available to all users of the Council's computer systems. We found that the Council has adequate policies, procedures, and systems in</p>

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					<p>place to minimise vulnerabilities to cyber-attacks and mitigate damage should a virus or malware be detected.</p> <p>Strengths were identified in relation to easily accessible, comprehensive, recently reviewed and updated Information Security policies; the identification and correction of viruses and malware, including re-imaging of infected PCs; a recent positive IT Health Check and penetration testing; phased system patch releases permitting easier roll-back in case of issue and access to information security guidance, network, and training for IT management.</p> <p>Areas for development include the lack of current capability to passively detect unusual levels of internet traffic; no specialist forensic resource (this is currently being tendered for jointly with other Kent authorities) and difficulty demonstrating release and prioritisation of patch maintenance.</p>
Change in banking arrangements	1	N/a	Planning		
Local Plan – follow-up	3	3	Complete	N/a	The objective of this audit was to provide assurance on progress in developing the Local Plan in line with government guidance and to required timescales. It was intended to do further testing of progress against milestones, however this has been delayed by changes to requirements and therefore we focussed on following up implementation of the issues raised in the

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					2016/17 audit. Our testing confirmed that all recommendations have been addressed with appropriate action taken.
Development Management	4	Deferred to 18/19	N/a	N/a	This audit was deferred as completion of the service review has been delayed. It will be undertaken in Q2 of 2018/19
Building control resilience	3	3	In progress		
Planning enforcement	3	4	Planning		
Health and Safety	2	2	Complete	Substantial	<p>The objective of the audit was to provide assurance that the Council, its Officers, Members and visitors are adequately protected by the policies and practices in place to manage Health and Safety. Overall, good progress has been made covering a breadth of areas including review of Council policies, implementing changes that are suitable for the organisation, identifying issues and correcting, and streamlining processes. Work has been appropriately prioritised, and where relevant work has been conducted with partner organisations.</p> <p>Strengths include that the revised policies are easy to understand, as succinct as possible, and contain appropriate roles and responsibilities; professional advice from the Council's qualified Health and Safety Officer is provided timely and an annual work programme and schedule in place for assurance work and planning reviews.</p> <p>Some areas for development remain operationally, Fire Wardens are not consistently completing checklists; fire evacuation testing has not been held in line with policy and not all new officers are receiving Health and Safety inductions.</p>

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Air Quality Management	3	3	Complete	Substantial	<p>The objective of the audit was to provide assurance that processes in place meet statutory guidance, support environmental objectives, and ensure air quality is considered in relevant decisions. Overall it is considered that the Air Quality (AQ) function within Environmental Health is operating effectively and efficiently, including liaison with Development Control on planning matters.</p> <p>Strengths include the testing regime and continuous monitoring, including regular calibration, is in line with DEFRA guidance; location of monitoring stations reflects AQ Monitoring Areas and other appropriate areas; pollution results are recorded accurately; AQ is considered with planning applications and concerns incorporated into decisions; prompt and full payment for the majority of Environmental Protection Regulation (EPR) premises and risk rating of EPR premises.</p> <p>Areas for development included a small number of record keeping issues; EPR inspections behind schedule and recording of planning advice provided.</p>
Business Continuity Plan	4	TBC			
Waste Contract Tender	Ongoing	Ongoing	Ongoing consultancy	N/a	